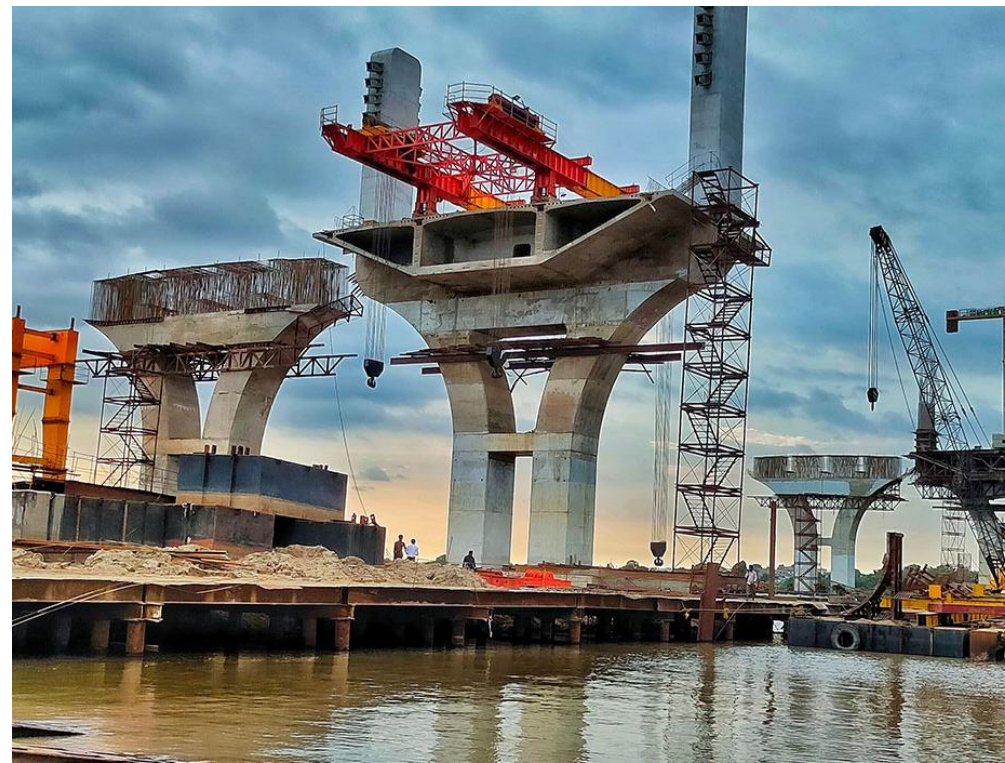




ASHOKA

Ashoka Buildcon Ltd.

Investor Presentation

August 2025

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Q1 FY26 Business & Financial Highlights



 Disclosure of Sale of Shares in Wholly Owned Subsidiary

- As part of a strategic restructuring, company has sold 51% of its shareholding in Prakashmaan Renewable Energy Pvt. Ltd. to Sunbreeze Renewables Pvt. Ltd. for Rs.1.98 crore (2,550 equity shares of Rs.10 each) and now Company holds balance 49% stake (2,450 shares) in Prakashmaan

 Sale of Stake in 16 wholly owned subsidiaries

- The Company transferred 100% shareholding in 16 wholly owned subsidiaries to Unique Hybrid Renewables Energy Pvt. Ltd., a wholly owned subsidiary, as part of a strategic internal restructuring in the solar energy segment

 Receipt of Letter of Acceptance (LOA) for Project of Central Railway

- Received LOA for the EPC work of gauge conversion from Pachora to Jamner (approx. 53.3 km), excluding Pachora yard and Road Over Bridges. The work includes earthwork, bridges, Rubs, P. Way, and other civil works. The contract value is Rs. 568.86 crores including GST

 Update on Credit Rating

- Acuite Ratings & Research Limited has re-affirmed rating to Long term bank facilities as ACUITE AA & Short term bank facilities as ACUITE A1+ as on 3rd June 2025

 Work Orders from Motors Vehicles Department, Maharashtra for various Circles

- Ashoka Buildcon, along with its subsidiary Ashoka Purestudy Technologies Pvt. Ltd. has received Work Orders from the Motor Vehicles Department, Maharashtra of Rs. 1,387 crores including GST for the implementing Intelligent Traffic Management Systems (ITMS) across five circles involving the design, integration, operation, and maintenance having an implementation period of 15 months, followed by a 10-year operation and maintenance phase

International Project – Guyana LOA Received

- ✧ The Company has received a LOA and executed a contract on June 18, 2025, with the Government of Guyana’s Public Works Department (in South America) for the ‘East Bank–East Coast Road Linkage Project Phase 2 (Eccles to Providence)’ valued at USD 67.25 million with an execution timeline of 18 months, marking a major milestone in the Company’s global expansion strategy

Update on Sale/Disposal of stake in subsidiaries of Ashoka Concessions Limited

- ✧ With respect to the proposed sale of the entire shareholding in five subsidiaries of Ashoka Concessions Ltd. to Maple Infrastructure Trust, the closure date has been mutually extended to September 30, 2025, due to pending completion of certain conditions precedent

Macquarie & SBI Macquarie Investor Exit from ACL

- ✧ Discussions continue with Macquarie SBI Infrastructure Investments Pte Ltd and SBI Macquarie Infrastructure Trust for purchase of securities held in Ashoka Concessions Ltd. and Jarora Nayagaon Toll Road Company Pvt. Ltd. by Ashoka Buildcon and its subsidiary, Viva Highways Ltd.
- ✧ While the earlier long stop date was June 30, 2025, the parties are working towards closure under the terms of the Securities Purchase Agreement

Financial Closure For NHAI’s HAM Project

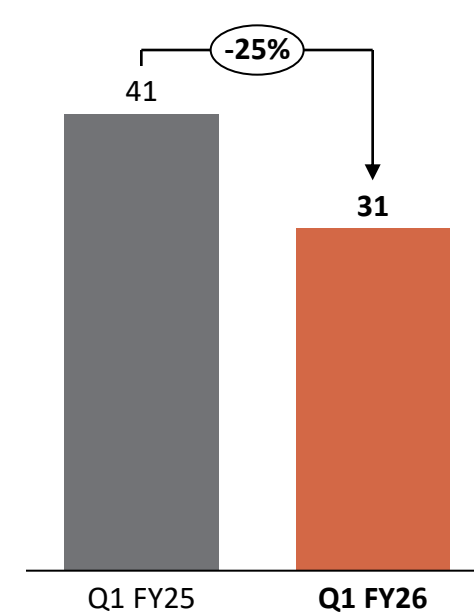
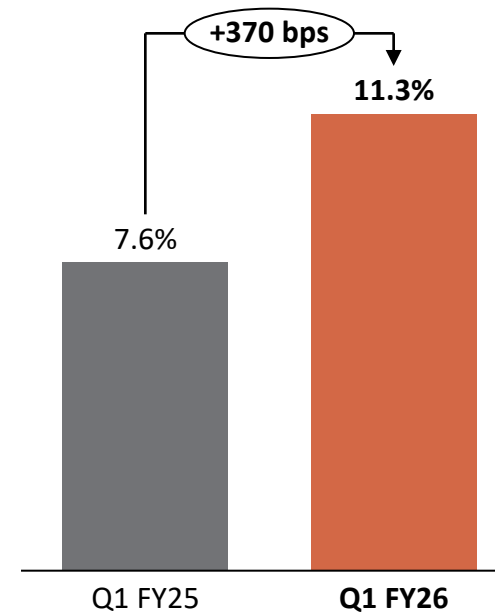
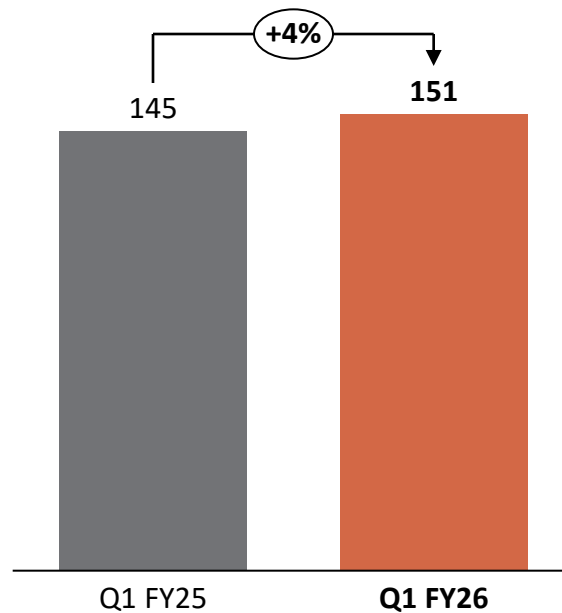
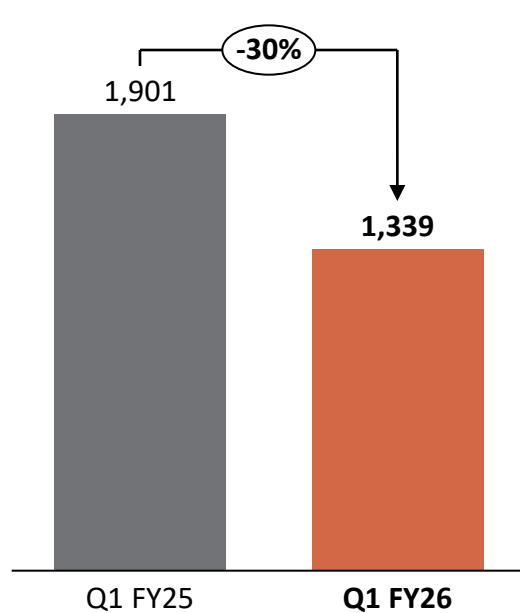
- ✧ ABL’s wholly owned subsidiary, Ashoka Bowaichandi Guskara Road Pvt. Ltd. achieved Financial Closure for its HAM project awarded by the NHAI as of June 2, 2025. The project involves the development of a four-lane economic corridor from Bowaichandi to Guskara-Katwa Road in West Bengal, covering Km 89.814 to Km 133.00
- ✧ The project, with a bid cost of Rs.1,391 crore, has a construction period of 910 days and an operation period of 15 years post-commercial operation

Total Revenue (Rs. Crs.)

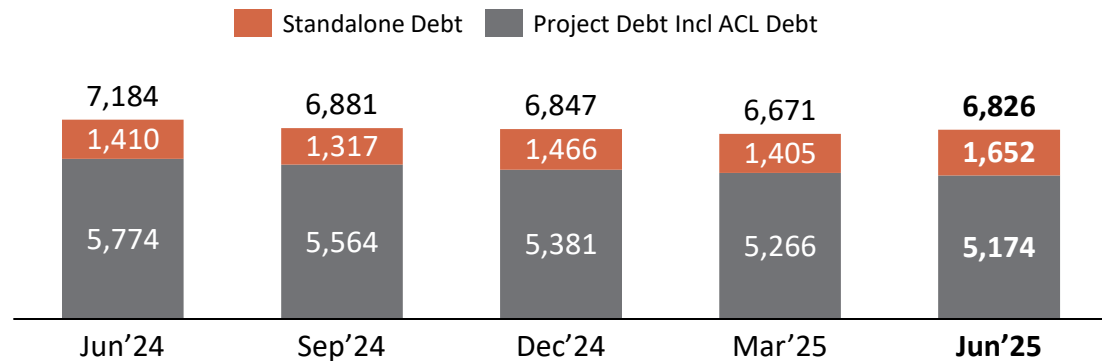
EBITDA (Rs. Crs.)

EBITDA Margin %

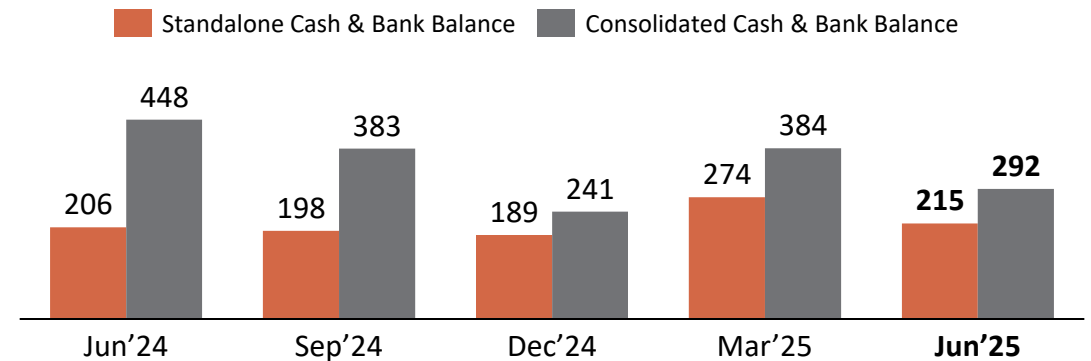
Profit after Tax*



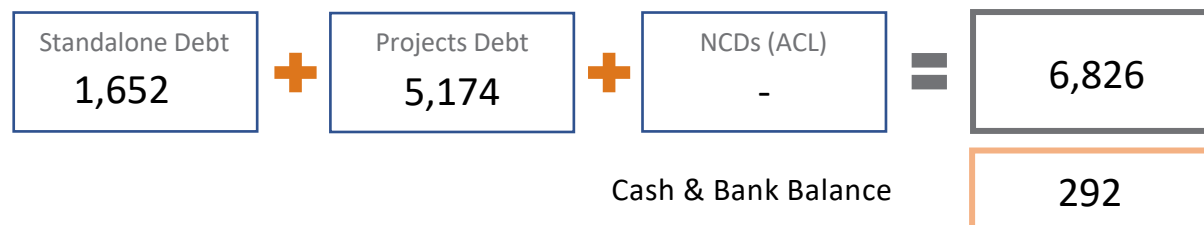
Consolidated Debt (Rs. Crs.)



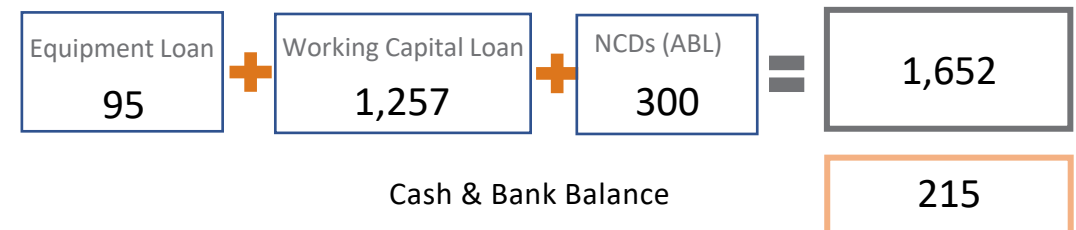
Cash & Bank Balance Break up (Rs. Crs.)



Consolidated Debt Breakup (Rs. Crs.)



Standalone Debt Breakup (Rs. Crs.)



*Excluding the Cash & Bank Balance of Assets held for Sale Companies of Rs. 1,113 crores in Jun'25



Particulars (Rs. Crs.)	Q1 FY26	Q1 FY25	Y-o-Y
Revenue from Operations	1,310.6	1,877.1	-30%
Other Income	28.5	23.7	
Total Revenue	1,339.1	1,900.8	-30%
Operating Expenses	1,079.1	1,635.4	
Employee Cost	56.9	63.4	
Other Expenses	52.4	57.0	
EBITDA	150.7	145.0	4%
EBITDA Margin	11.3%	7.6%	
Depreciation	23.4	22.4	
Finance Cost	84.1	66.3	
Profit Before Tax (Before Exceptional Gain/Loss)	43.3	56.5	-23%
Share of Profit from Partnership Firms and AOPs	0.0	0.1	
Profit Before Tax (After Exceptional Gain/Loss)	43.3	56.5	-23%
Tax	12.7	15.7	
Profit After Tax	30.6	40.8	-25%
PAT Margin	2.3%	2.1%	



Particulars (Rs. Crs.)	Q1 FY26	Q1 FY25	Y-o-Y
Revenue from Operations	1,887.1	2,465.4	-23%
Other Income	49.9	29.3	
Total Revenue	1,937.0	2,494.7	-22%
Operating Expenses	1,120.6	1,687.4	
Employee Cost	105.5	116.6	
Other Expenses	62.3	62.5	
EBITDA	648.6	628.2	3%
EBITDA Margin	33.5%	25.2%	
Depreciation	38.0	93.7	
Finance Cost	311.3	308.0	
Share of Profit/ (Loss) from JV	0.3	0.2	
Profit before Tax	299.6	226.8	32%
Tax	72.7	68.8	
Profit After Tax	226.9	158.0	44%
PAT Margin	11.7%	6.3%	

Company Overview





45+ YEARS of
experience in
construction industry



INR 15,886 Crs.
Current Order Book as
on 30th June 2025



10,000+ members
in Ashoka Family



14,000 LANE Kms.
of highway constructed



30,000 Villages
illuminated through Power
T&D projects



ACUITE RATINGS
AA/Reaffirmed Long Term
A1+/Reaffirmed Short Term



5 Year CAGR*
17% Revenue
16% EBITDA



0.51x Debt Equity
Ratio*
(Standalone)



Ashoka Buildcon Limited

Ashoka Concession Limited (ACL)

(ABL owning 66% Stake, Balance with SBI Macquarie)

HAM Projects

% Stake

Kharar Ludhiana	100%
Ranastalam Anandpuram	100%
Ankleshwar Manubar Expressway	100%
Mallasandra Karadi Road	100%
Karadi Banwara Road	100%
Belgaum Khanapur Road	100%
Khairatunda Barwa Adda Road	100%

BOT Projects

% Stake

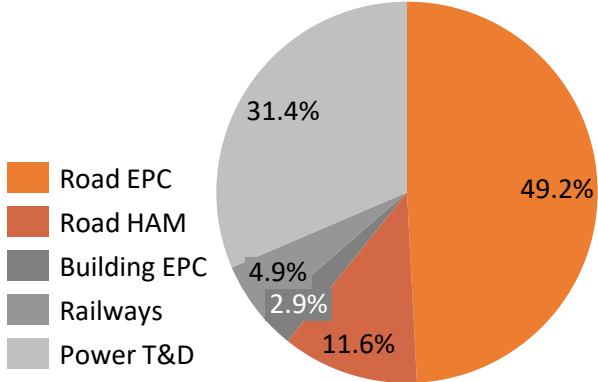
Belgaum Dharwad Road	100%
Dhankuni Kharagpur Road	100%
Sambalpur Baragarh Road	100%
Bhandara Maharashtra Road	100%
Durg Chattisgarh Road	100%
Jaora-Nayagaon Road (Along with Fellow Subsidiary)	74%

ABL Own Projects

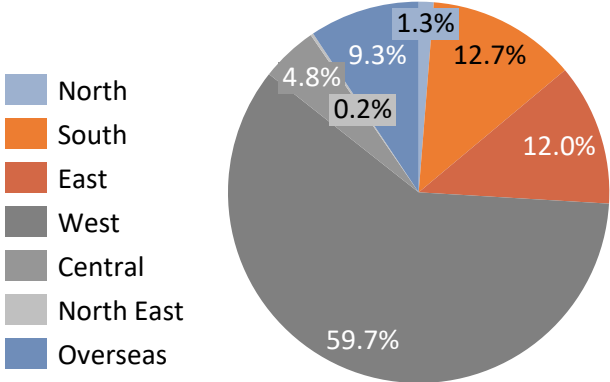
% Stake

Mudhol Nipani (BOT Annuity)	100%
Bagewadi Saundatti (BOT Annuity)	100%
Hungud Talikot (BOT Annuity)	100%
Kandi Ramsanpalle Road (HAM)	100%
Banwara Bettadahalli Road (HAM)	100%
Bettadahalli Shivamogga Road (HAM)	100%
Basawantpur Singnodi (HAM)	100%
Chennai ORR (BOT Annuity)	100%
Bowichandi (HAM)	100%

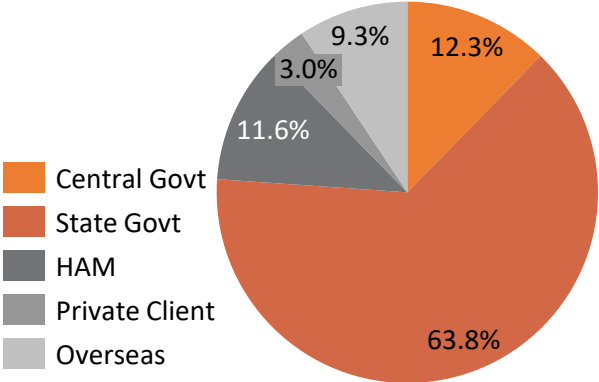
Segment Breakup



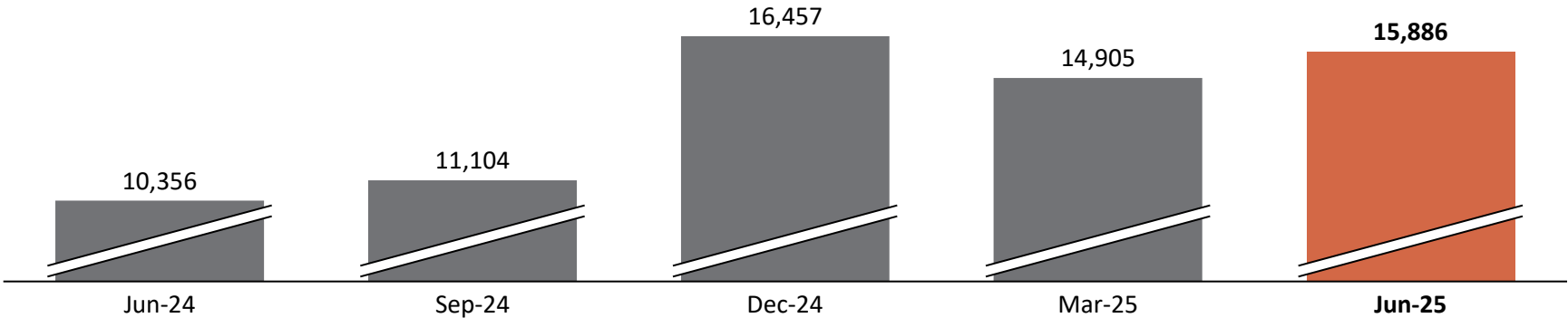
Region Breakup



Client Breakup



Order Book (Rs. Crs.)





Segment			Rs. Crs.
	Roads		9,651
HAM	Tumkur-Shivamoga IV, Karnataka	225	1,841
	Baswantpur to Singnodi	24	
	Tumkur-Shivamoga III, Karnataka	61	
	Tumkur - Shivamoga II, Karnataka	49	
	Tumkur - Shivamoga I, Karnataka	25	
	Khrar - Ludhiana, Punjab	22	
	Belgaum Khanapur	199	
	Bowaichandi to Guskara-Katwa Road	1,227	
	Others (HAM Projects)	8	
EPC	Panagarh to Palsit	14	7,811
	Banur - Kharar	76	
	Belgaum Sankeshwar	37	
	East Bank–East Coast II	27	
	Guyana Demerara Bridge	41	
	Demerara Region #4 Lot-1	216	
	Eccless Hwy - Ph II	575	
	Baraiyerhat-Heanko-Ramgarh Road, Bangadesh	350	
	Others (EPC)	17	
	Aroor Tharavoor	455	
	Khammam Cable Stay Bridge	75	
	Bihar - Aurngbad-Chordaha	479	
	Gaimukh to Peyagaon	900	
	Kalyan Murbad Road	393	
	Kolshet to Kalhar	279	
	Kundalika Creek Bridge	1,266	
	Jaigad Creek Bridge	688	
	Bankot Creek Bridge	295	
	Flyover Sion Panvel Hwy	744	
	Kempegowda Airport, Bangaluru	740	
	SPV Maintenance EPC Contracts	145	

	Segment		Rs. Crs.
	Other EPC Projects		
Power T&D & Others	Rajasthan	91	4,995
	Jammu & Kashmir	5	
	Uttar Pradesh	106	
	Madhya Pradesh	520	
	Bihar	44	
	Maharashtra	2,151	
	Assam	11	
	Benin	102	
	Ivory Coast	166	
	Chhattisgarh	48	
	Others/ Miscellaneous	1,752	
Railways	Jharkhand	44	781
	Madhya Pradesh	15	
	Punjab	72	
	Assam	21	
	Bihar	110	
	Maharashtra	482	458
	Karnataka	38	
EPC Buildings			458
Total (As on 30th June 2025)			15,886

All figures in Rs Crs.

Projects (As on 30 th June 2025)	% Stake (ACL/ABL)	Status	As per Financial Closure					As per Actuals				
			TPC Est.	Grant Est.	Estimated Equity	PIM Contribution Est.	Estimated Debt	Grant Received	Equity Invested	PIM Received	Total Debt Drawn	No. of Annuity Due
Kharar-Ludhiana	100%	COD	1,450	640	160	50	600	602	159	69	568	10
Ranastalam-Anandpuram	100%	COD	1,040	475	110	40	415	469	105	53	391	9
Vadodara Kim	100%	COD	1,483	675	150	58	600	675	151	54	568	6
Khairatunda-Barwa Adda	100%	COD	712	344	71	26	271	374	72	41	254	7
Belgaum-Khanapur	100%	COD(P)	746	343	77	31	295	242	93	28	176	7
Tumkur-Shivamogga –II	100%	COD(P)	1,006	487	97	37	385	489	114	78	339	2
Tumkur-Shivamogga –I	100%	COD(P)	741	367	71	28	275	339	67	56	239	7
Kandi-Ramsanpalle	100%	COD	725	400	69	21	235	400	69	56	234	5
Tumkur-Shivamogga –IV	100%	UC	1,127	553	88	56	430	341	104	86	302	-
Tumkur-Shivamogga –III	100%	COD(P)	755	414	60	31	250	406	72	69	206	3
Basawantpur Singnodi	100%	COD(P)	1,082	509	144	39	390	432	109	26	380	1
Bowaichandi Guskara	100%	FC	1,834	657	226	49	903	-	4	-	-	-
TOTAL			12,701	5,864	1,323	466	5,049	4,769	1,118	615	3,656	

COD – Commercial Operational Date

COD (P) - Commercial Operational Date(Provisional)

UC - Under Construction



All figures in Rs Crs.

Projects (Rs. Crs.) (As on 30 th June 2025)	% Stake	State / Client	Lane / Lanes Kms	Type	Signing Date	Concession Period	Contract Ending Date	Grant/ Premium	Debt as on 30 th June 2025
ACL Projects									
Belgaum Dharwad	100%	KN / NHAI	6 / 454.05	BOT (Toll), DBFOT	29-Jun-10	30 yrs.	27-May-41	Premium of Rs. Rs. 31 Cr from Appointed Date with 5% increment p.a.	292
Dhankuni Karagpur	100%	WB / NHAI	6 / 668.40	BOT (Toll), DBFOT	20-Jun-11	25 yrs.	31-Mar-37	Premium of Rs. Rs. 126 Cr from Appointed Date with 5% increment p.a.	770
Bhandara	100%	MH / NHAI	4 / 320	BOT	18-Sept-07	20 yrs.	15-Mar-28	Capital grant: Rs. 10 Cr	33
Durg	100%	CH / NHAI	4 / 330.4	BOT	23-Jan-08	20 yrs.	19-Mar-29	Negative Grant: Rs. 1 Cr in 13 th year of Concession Period	47
Jaora – Nayagaon	74%	MP / MPRDC	4 / 511.24	BOT	20-Aug-07	25 yrs.	27-Oct-33	Premium of Rs. Rs. 15.4 Cr from SPCOD with 5% increment p.a.	25
Sambalpur Bargarh	100%	OR / NHAI	4 / 352.8	BOT (Toll), DBFOT	29-Jun-10	30 yrs.	13-Nov-41	Premium of Rs. Rs. 1.3 Cr from Appointed Date with 5% increment p.a.	681



Projects (Rs. Crs.)	Q1 FY26	Q1 FY25	Y-o-Y	Q4FY25	Y-o-Y
ACL Projects					
Belgaum Dharwad	32.4	31.9	1%	31.7	2%
Dhankuni Karagpur	150.4	131.8	14%	143.2	5%
Bhandara	31.3	30.9	1%	32.8	-5%
Durg	37.7	36.7	3%	39.2	-4%
Jaora – Nayagaon	69.7	59.6	17%	66.4	5%
Sambhalpur Bargarh	40.7	30.9	32%	34.1	19%
TOTAL	362.2	321.8	13%	347.5	4%

ACL Projects

Company	Project	Period	FY22	FY23	FY24	FY25	FY26	% Rise
Ashoka Belgaum Dharwad Tollway Ltd.	Belgaum Dharwad Project	Q1	18.9	33.9	35.2	31.9	32.4	1.6%
		Q2	25.1	31.3	32.7	29.6		
		Q3	29.8	34.0	35.5	31.6		
		Q4	30.5	35.8	34.4	31.7		
			104.3	135.0	137.8	124.2	32.4	
Ashoka Dhankuni Karagpur Tollway Ltd.	Dhankuni Karagpur Project	Q1	84.9	117.4	126.7	131.8	150.4	14.1%
		Q2	97.1	111.6	122.0	132.2		
		Q3	104.3	115.8	130.0	134.9		
		Q4	107.3	121.9	136.7	143.2		
			393.6	466.8	515.4	542.1	150.4	
Ashoka Highways (Bhandara) Ltd.	Bhandara Project	Q1	16.8	22.3	27.6	30.9	31.3	1.4%
		Q2	20.1	22.2	26.6	28.8		
		Q3	20.9	25.6	30.0	30.8		
		Q4	22.3	27.9	31.1	32.8		
			80.1	97.9	115.3	123.4	31.3	
Ashoka Highways (Durg) Ltd.	Durg Project	Q1	19.3	25.2	31.6	36.7	37.7	2.9%
		Q2	23.0	25.7	31.3	34.1		
		Q3	23.9	29.4	35.1	36.9		
		Q4	25.5	32.2	36.4	39.2		
			91.6	112.4	134.4	146.9	37.7	

ACL Projects

Company	Project	Period	FY22	FY23	FY24	FY25	FY26	% Rise
Jaora - Nayagaon Toll Road Company Pvt Ltd.	Jaora – Nayagaon Road Project	Q1	36.8	49.1	57.5	59.6	69.7	16.9%
		Q2	45.2	51.2	56.3	62.0		
		Q3	43.7	52.4	54.4	64.0		
		Q4	46.7	54.3	58.4	66.4		
			172.5	207.1	226.6	252.1	69.7	
Ashoka Sambalpur Bargarh Tollway Ltd	Sambalpur Bargarh Project	Q1	17.3	24.0	28.4	30.9	40.7	31.9%
		Q2	17.9	21.8	28.1	29.5		
		Q3	19.5	24.7	29.4	32.6		
		Q4	20.8	27.3	31.9	34.1		
			75.5	97.8	117.9	127.1	40.7	



Mr. Ashok Katariya
Chairman

- In 1976, Mr. Katariya laid the foundation of the Company. A Gold medalist from College of Engineering Pune. A visionary, a leader, and a determined individual
- He is recipient of Lifetime Achievement award from the Association of Consulting Civil Engineers and Civil Engineer of the year 2017 by Institute of Engineers (India)



Mr. Satish Parakh
Managing Director

- Mr. Parakh's association with Ashoka Group begin in 1982
- Under his leadership company has consolidated its position amongst the leading highway developers in the country
- He has spearheaded the company's diversification in Power (EPC) projects



Mr. Sanjay Londhe
Whole Time Director

- Mr. Londhe heads the execution of projects from their design stage to final completion
- He possesses experience of more than 37 years
- He is the Member of National Safety Council's Governing body and CII National Committee on Roads & Highways (2023-24)



Mr. Ashish A. Kataria
Whole Time Director

- Mr. Ashish A. Kataria is MBA with Civil Engineering background
- Possesses an experience of more than 18 years. Involved in the successful completion of various Road Projects of ASHOKA
- Whole time Director of Ashoka Concessions Limited (ACL)



Mr. Paresh Mehta
Chief Financial Officer

- Mr. Mehta heads Finance, Taxation and Accounting divisions of the group
- He is a Chartered Accountant with more than 33 years of experience across various corporates and sectors
- He has been associated with Ashoka Buildcon group for more than 30 years



Mr. Ashok Katariya

Chairman



Mr. Satish Parakh

Managing Director



Mr. Sanjay Londhe

Whole Time Director



Mr. Ashish Kataria

Whole Time Director



Mr. Mario Nazareth

Independent Director



Mr. Nikhilesh Panchal

Independent Director



Mr. Mahendra Mehta

Independent Director



Ms. Shilpa Hiran

Independent Director

MOPA AIRPORT LINK ROAD – GOA
Project Length : 6.58 km with elevated portion of 4.4 km

- A new airport for Goa has been built near village Mopa. At present the connectivity to the airport is through existing village road. However, being an international airport, a separate dedicated corridor is needed for direct connectivity
- Ashoka Buildcon has been entrusted with the responsibility to construct this corridor by the PWD (NH), Govt of Goa on behalf MoRTH, Govt of India



The elevated corridor consists of numerous piers that reach height of up to 40 meters.





Ashoka Buildcon recently completed construction of a prestigious road project in Guyana (South America), the world fastest growing economy. The project has earned appreciation from Indian and Guyanese Governments



One of India's Longest 6 Lane Flyovers in Kerala (12.752 Kms)

- The elevated flyover being constructed by Ashoka runs between Aroor and Thuravoor.
- It is positioned above the existing NH 66

India's First 8 Lane Extra Dosed Cable Stayed Bridge Built in 33 Months

- Despite flood situations in 2 consecutive years and the pandemic, team Ashoka completed this prestigious 8 lanes bridge across Narmada river in Gujarat in Record time of 33 months



Bundelkhand Expressway : 3 Construction records set

- This prestigious project by UPEIDA was completed ahead of scheduled by team Ashoka and three records were set during the construction
- These include non-stop laying of 12,765 tonnes of DBM in 64 hours, non-stop laying of 19,756 tonnes of Bituminous concrete in 96 hours and completion of 13 concrete deck slabs in 46 days



....and many more

AWARDS

ASHOKA
Ashoka Buildcon Limited



Ashoka Strikes Gold

at the Prestigious National Highways Excellence Awards.

Project : Kandli to Ramsampalle Section of NH-161 in Telangana

Category : Green Highways

The award was handed over by Mr. Nitin Gadkari, Hon. Minister for Road Transport and Highways (GoI) & Mr. Harsh Malhotra Minister of State - Road Transport and Highways & Corporate Affairs (GoI). Mr. Anil Gandhi and Mr. Prashant Joshi, along with other members of Team Ashoka accepted the award on behalf of the company.

ECONOMIC TIMES INFRA AWARDS 2024 - 13th Dec 2024



Infrastructure Thought Leader
of the Year

Winner

Satish Parakh



Best Infrastructure Company
(Roads & Highways)

Winner

Ashoka Buildcon Limited

CONSTRUCTION TIMES AWARD 2024 - 12th Dec 2024



Outstanding Contribution to
Roads and Highways

Winner

Satish Parakh



Best Bridge
Project

Winner

MOPA Airport Link Project

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Vishwa Hindu Parishad felicitated

Shri Ashokji Kataria with The Bhama Shah Award

The award was presented at the hands of

Supreme Court Lawyer, Shri Ashwini Ji Upadhyay

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Ashoka Buildcon Limited wins the prestigious
CIDC Vishwakarma Award in HSE Category for the
construction FINTECH DIGITAL INSTITUTE, JODHPUR

The award is in recognition of the environment friendly practices introduced
and implemented by the company during the construction of this mega- project.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Mr. Satish Parakh, M.D. Ashoka Buildcon Limited
has been honoured as one of
'India's Most Respected Entrepreneurs'
by Hurun India.

Hurun is a leading research, luxury publishing, and events group
established in London in 1999. Hurun is active in India, China, France, the UK,
the USA, Australia, Japan, Canada, and Luxembourg.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



Ashoka Buildcon Limited Wins the EPC World Award
'Outstanding Contribution to Roads & Highways
(Very Large Projects Category)' for the construction of
MOPA Airport Link Project, Goa

Mr. Rahul Korhale & Mr. Ajinkya Ghorpade, received the Award on behalf of
Ashoka Buildcon Limited at the Award Ceremony in Delhi.

AWARDS & RECOGNITIONS

ASHOKA
Ashoka Buildcon Limited



The MOPA Airport Link Project, Goa Shines Again!
Achieves its 5th National Level Award
(Winner in the 'Impact' Category)
at the Build India Infra Awards 2025

Mr. Sanjay Londhe, Director, Ashoka Buildcon Limited, accepted the
Award at the Hands of Transport Minister (State) Mr Harsh Malhotra
in a Grand Event held in Delhi.


Ashoka Buildcon Limited

Ashoka bags Two Safety Awards at the ISDA Infracon National Awards (IINA 2025)



1. Best HSE Skill Development Program Awarded to the Project - Elevated Western Crossfield Taxiways Project, Bengaluru Airport	2. Best Implementation of HSE Practices in a construction project Awarded to the Project - Fintech Digital Institute (Jodhpur), being constructed for Rajasthan Govt.
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Ashoka Buildcon Limited

Ashoka's Prowess in Extreme Engineering Continues!



Lifting India Safety Awards 2025 honours Ashoka with 'Excellence in Lifting Planning & Process Award' for Two Mega-Structures

1. Bridge in Gujarat which is India's First Eight Lane Extra Dosed Cable Stayed Bridge across river Narmada.	2. Viaduct in Goa, which is One of the Highest of its Kind with several of its piers as high as 40 meters.
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Ashoka Buildcon Ltd.

THANK YOU

Company: Ashoka Buildcon Limited

CIN: L45200MH1993PLC071970



Mr. Paresh Mehta (CFO)

paresh.mehta@ashokabuildcon.com

Tel: 0253 - 6633705

Investor Relations: Strategic Growth Advisors (SGA)

CIN: U74140MH2010PTC204285



Mr. Deven Dhruva / Mr. Jigar Kavaia

deven.dhruva@sgapl.net / jigar.kavaia@sgapl.net

Tel: +91 98333 73300 / +91 99206 02034